



## Report of the South East Area Leader

### South Leeds (Outer) Area Committee

Date: Monday 4<sup>th</sup> July 2011

Subject: Outer South Area Committee Business Plan 2011-12

<p><b>Electoral Wards Affected:</b>          Ardsley and Robin Hood          Morley North          Morley South          Rothwell</p> <p><input type="checkbox"/> Ward Members consulted (referred to in report)</p>	<p><b>Specific Implications For:</b></p> <p>Equality and Diversity <input type="checkbox"/></p> <p>Community Cohesion <input type="checkbox"/></p> <p>Narrowing the Gap <input type="checkbox"/></p>	
<p>Council Function <input type="checkbox"/></p>	<p>Delegated Executive Function available for Call In <input checked="" type="checkbox"/></p>	<p>Delegated Executive Function not available for Call In Details set out in the report <input type="checkbox"/></p>

### Executive Summary

This report announces the proposal to replace the Area Committee's Area Delivery Plan (ADP) with a new annual Business Plan that would outline local priorities and actions for the Outer South. The report explains the context for introducing a new business plan; including changes to the city and council planning and partnership framework and reviewing the ADP format. A draft structure for the new plan is presented for Members to approve and ask the Area Management Team to continue development of the plan.

#### 1.0 Purpose Of This Report

- 1.1 This report proposes to replace the Area Committee's Area Delivery Plan with a new annual Business Plan.
- 1.2 The report presents a structure for the new business plan for Members to comment on and for the Area Committee to approve its development.

#### 2.0 Background Information

- 2.1 In 2008, the Leeds Strategic Plan brought together the themes in the existing Vision for Leeds and Local Area Agreement, to provide an integrated framework for partners to tackle city wide priorities. To translate city wide priorities and outcomes to local improvement priorities, the Area Committee approved a three year Area Delivery Plan in June 2008. This was annually refreshed in June 2009 and June 2010.
- 2.2 The Area Committee require a plan for 2011 to set out their key priorities for the year, demonstrates there link to city wide policies, and provides a framework for the spend of the Well being Budget.

### **3.0 Main Issues**

#### **3.1 City and Council Changes to Planning and Partnership Framework**

- 3.1.1 Changes are being implemented to the partnership framework of the Leeds Initiative and the planning framework for the city in response to the new government programme, including:
- Central Government removing many its requirements and delegating more flexibility to local areas.
  - Abolishment of Yorkshire Forward, the Regional Development Agency.
  - Reforms to the NHS through the health white paper 'Equity and excellence – liberating the NHS'.
  - The Comprehensive Spending Review setting challenging public service funding reductions.
- 3.1.2 These changes to the city and council planning and partnerships framework have been progressed over the past few months. In particular an approach to ensure the partnerships structures, strategic plans and performance management arrangements all dovetail into an effective system for delivering real changes across the city. Work is progressing to update the Vision for Leeds, the Council Business Plan and replace the Leeds Strategic Plan with new city wide partnership plans. They are being developed to reflect the current financial context by focusing on a smaller number of priorities for the city and council. These priorities will be supported by action plans and be measured through a small number of indicators. Any future local Area Committee plan will have to take into account and reflect these changes.
- 3.1.3 The proposed partnership framework for Leeds Initiative will consist of a main board, five strategic partnerships and a wider network of supporting partnerships and independent partnership activity to deliver the aims of the what will be the Vision for Leeds 2011-2030. The five strategic partnerships with the lead role for developing policy and strategy across each theme and driving the delivery of the new City Priority Plans are:
- Health and Well being Board
  - Children and Families Board
  - Safer and Stronger Communities Board
  - Sustainable economy and culture Board
  - Housing and Regeneration Board
- 3.1.4 The new partnership framework and Vision for Leeds 2011-30 will be presented at Executive Board in July and Full Council in July for approval. This will provide a lead for the Area Committee business plan.

#### **3.2 Outer South Area Delivery Plan 2008-2011**

- 3.2.1 Over the three years, the ADP format was considered over complicated, and the actions and outcomes it captured as being too inclusive of partner services that are monitored elsewhere. In addition, the performance monitoring information required was often not available at area levels.
- 3.2.2 With the changes outlined in 3.1, it is timely that the current Area Delivery Plan has now reached the end of its third year. The limitations identified with the old plan make it prudent for Members to adopt an alternative format for 2011.

### 3.3 Community Engagement Plan

- 3.3.1 Since 2009, the Area Committee approved an annual Community Engagement Plan for the Outer South. This was in addition to an Area Delivery Plan. As a Priority Advisory Function of the Area Committee, Community Engagement work will continue to play a key role in work undertaken in 2011.
- 3.3.2 To ensure community engagement is embedded and recognised in all aspects of the Area Committee work it is recommended that community engagement planning and actions are included in the new business plan rather than a separate plan.

## 4.0 **Proposed Business Plan 2011**

- 4.1 In light of the changes city wide and the limitations of the ADP outlined above, it is proposed for the Area Committee to adopt an annual Business Plan as the document that frames its priorities and actions for the Outer South. A draft structure for a new Business Plan is outlined at **Appendix 1**.

## 5.0 **Implications For Council Policy and Governance**

- 5.1 The themes in the proposed Business Plan will mirror the themes and priority outcomes at a city wide level and also reflect the delegated functions and priority advisory functions.

## 6.0 **Legal and Resource Implications**

- 6.1 As outlined in the Function Schedule 2011/12, the Well being budget delegated by Executive Board is used to finance projects which meet the needs of the Area Delivery Plan or its successor. Members of the Area Committee are keen that wherever possible the use of well being brings in additional match funding to the area.

## 7.0 **Conclusions**

- 7.1 The Area Committee requires a document to set out the key priorities for the year that, links to city wide policies and provides a framework for the spend of the Well being Budget.
- 7.2 The new business plan would support and contribute to changes already being put in place to the planning framework at a city wide level and continue to illustrate how the Area Management Team will support partnerships and local services in this process and continue to champion the role of the Area Committee.
- 7.3 The new business plan would be another step forward in the increasing role and influence of the Area Committee but further work is needed to strengthen the performance monitoring information available at area level. A draft structure for a business plan is outlined at Appendix 1.

## **8.0 Recommendations**

8.1 The Area Committee are asked to:

- a) Note the contents of this report
- b) Agree to an annual Business Plan replacing the ADP and incorporating the Community Engagement Plan.
- c) Agree to the structure and content outlined in Appendix 1.
- d) Agree to the Area Management Team continuing to develop a Business Plan for the Outer South Area Committee and to provide an update to the next meeting.

### **Background Papers**

- Area Committee Report, Area Delivery Plan 2008-11 – Annual Refresh, 21<sup>st</sup> June 2010
- Area Committee Report, Community Engagement, 15<sup>th</sup> March 2010
- Executive Board Report, Proposed Changes to the Leeds Initiative Partnership and the City Planning Framework, 15<sup>th</sup> December 2010